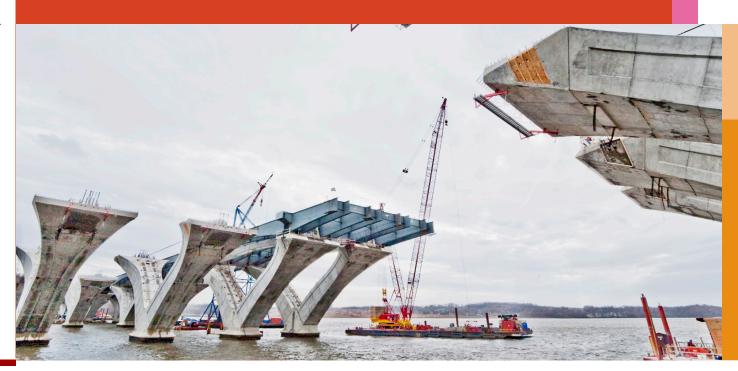
# CA Health Benefit Exchange Small Business Health Options Program (SHOP) - Design & Development

April 26, 2012



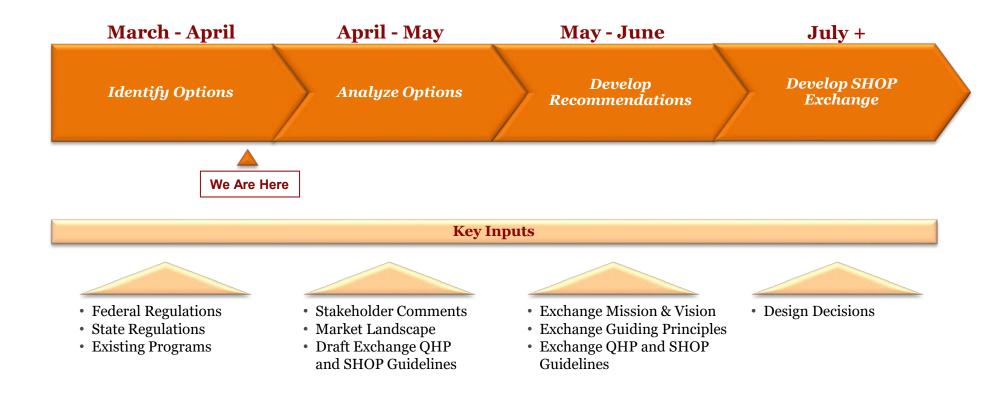


# Agenda

		Page
1	SHOP Exchange Design – Where We Are	3
2	SHOP Exchange Design - Landscape	4
3	SHOP Exchange Design - Considerations	5
4	SHOP Exchange Design – Next Steps	7
5	Appendix - SHOP Exchange Design Key Questions	8

#### SHOP Exchange Design – Where We Are

Design choices must balance the Exchange vision, stakeholder inputs, and existing market practices

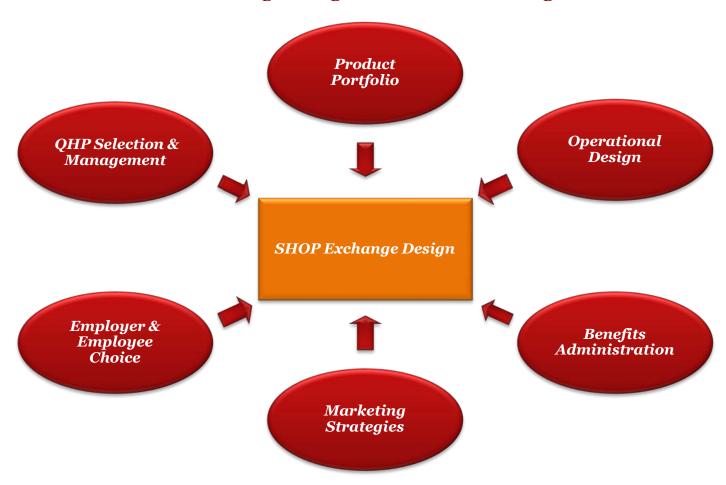




#### SHOP Exchange Design - Landscape

Many design decisions overlap between the Individual and SHOP Exchanges and some are unique to the SHOP

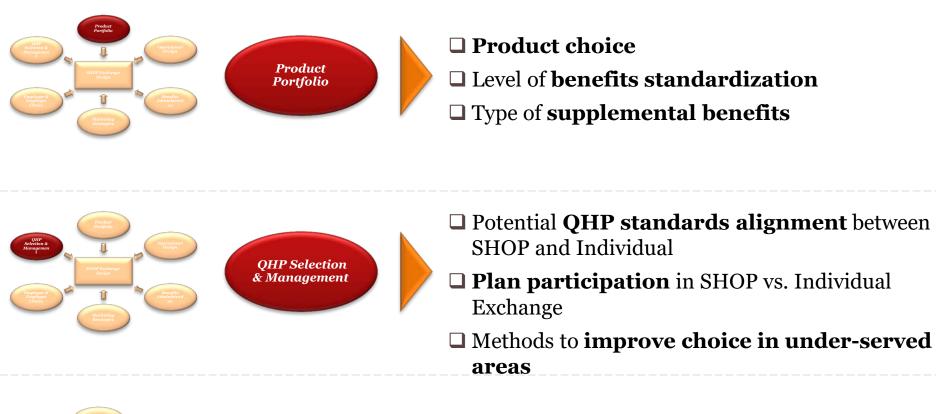
#### **SHOP Exchange Design Consideration Categories**





#### **Key SHOP Design - Considerations Driving Options**

Standardization and alignment between SHOP and Individual Exchanges contribute to simplicity and affordability but limit flexibility and choice









■ Degree of choice offered to employers and employees



#### Key SHOP Design Considerations Driving Options (cont'd)

Ability to accurately identify and estimate likely SHOP participants allows for more effective marketing strategies, operational infrastructure, and plan pricing



- ☐ **Enrollment estimates** for the SHOP exchange
- **Marketing channels** targeted to small employers
- ☐ Broker and agents **payment structures**
- ☐ Role of Navigators





☐ Offering and managing **additional HR support services** 

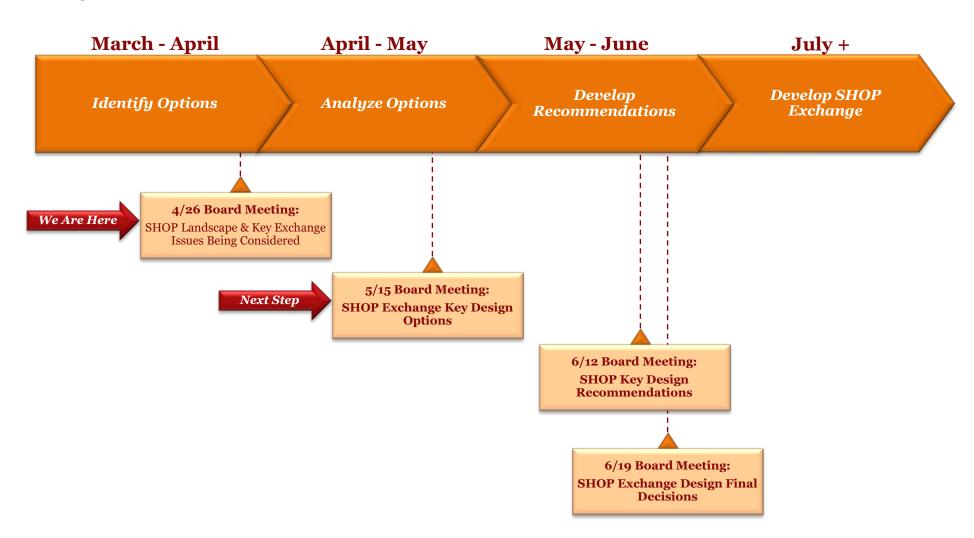




- **□** Operational process
- **☐** In/out sourcing
- ☐ **Resources & timeline** estimates for Level II Grant Application

#### SHOP Exchange Design – Next Steps

The Board will be presented with an overview of key SHOP Exchange Design options and recommendations during the next two meetings to facilitate informed decision making



# Appendix - SHOP Exchange Design Key Questions

# Appendix – SHOP Design Key Questions

Design Category	Design Consideration	Key Questions
	☐ Product choice	<ul><li>What types of products should be offered?</li><li>How many products should be offered?</li></ul>
Product Portfolio	<ul><li>Level of benefits standardization</li></ul>	<ul><li>Should benefit plans be standardized or should variation be allowed?</li><li>If variation is allowed, what limitations will be applied?</li></ul>
	Type of supplemental benefits	<ul> <li>What types of supplemental benefits should be offered (e.g., dental, vision, complementary medicine, disability, etc.)?</li> <li>How should they be offered (e.g., should HBEX solicit proposals or should it just facilitate the offer of these benefits by participating plans)?</li> </ul>
	Potential QHP standards alignment between SHOP and Individual	• To what extent should QHP standards be aligned between SHOP and Individual?
QHP Selection & Management	Plan participation in SHOP vs. Individual Exchange	<ul> <li>To what extent should participation in the Individual Exchange be a condition of participation in the SHOP Exchange, and vice versa?</li> </ul>
	Methods to improve choice in under-served areas	<ul> <li>What mechanisms can be used to encourage plan participation in underserved geographies?</li> </ul>

## Appendix – SHOP Design Key Questions (cont'd)

Design Category	Design Consideration	Key Questions
Employer & Employee Choice	Degree of choice offered to employers and employees	<ul> <li>Should <i>employers</i> be able to choose a single plan or tier level for all <i>employees</i>?</li> <li>Should <i>employees</i> be allowed to choose their own benefit plan among all offered plans?</li> <li>Should any limitations be applied to that choice?</li> </ul>
	Enrollment estimates for the SHOP exchange	<ul><li>What is the expected enrollment in the Exchange?</li><li>How is it likely to build up over time?</li><li>What enrollment level is required to support financial sustainability?</li></ul>
Marketing Strategies	Marketing channels targeted to small employers	<ul> <li>What marketing channels will best enhance SHOP enrollment?</li> </ul>
	<ul><li>Broker and agents payment structures</li></ul>	<ul> <li>How should payments to brokers and agents be structured to promote enrollment in the Exchange?</li> </ul>
	☐ Role o f Navigators	• What role, if any, should Navigators play in supporting SHOP enrollment?
Benefits Administration	<ul><li>Offering and managing additional HR support services</li></ul>	<ul> <li>Should additional HR support services be offered by the Exchange (e.g. FSA, HRA)?</li> <li>Should the provision of HR support services by other entities be facilitated by the Exchange?</li> </ul>

## Appendix – SHOP Design Key Questions (cont'd)

Design Category	Design Consideration	Key Questions
	☐ Operational process	<ul> <li>What functions are needed for both the Individual and SHOP Exchanges, and what are the unique needs of the SHOP?</li> </ul>
Operational Design	☐ In/out sourcing	<ul> <li>What functions should be performed by the Exchange?</li> <li>What functions should be outsourced?</li> <li>If outsourced, should the function be performed by a regulatory agency or a vendor?</li> </ul>
	<ul><li>Resources &amp; timeline estimates for Level II Grant Application</li></ul>	• What resources are required to build and operate the Exchange through 2014?